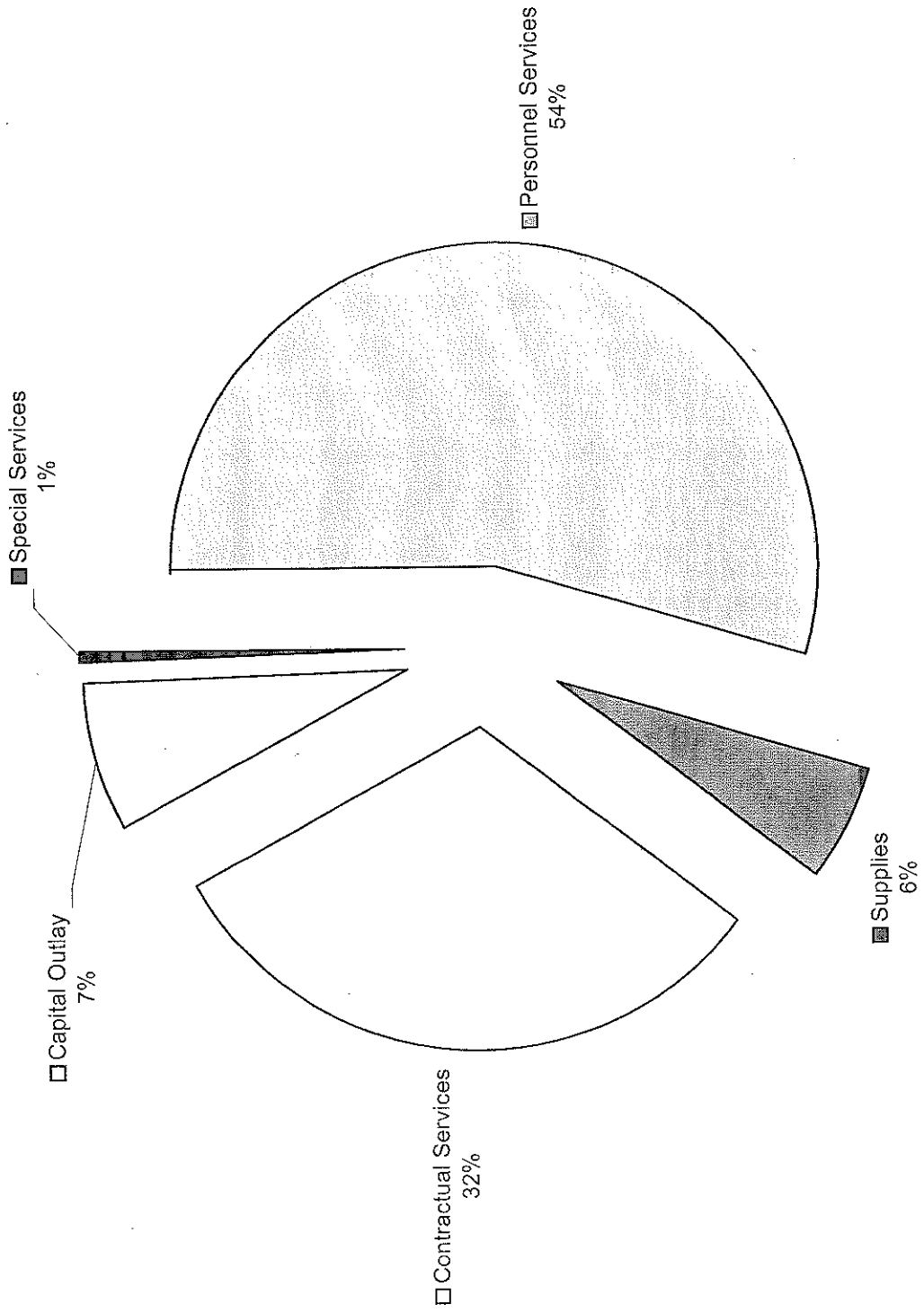


GENERAL FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	ESTIMATED 2009	BUDGET 2010
BEGINNING FUND BALANCE	\$ 4,019,335	\$ 4,558,707	\$ 9,689,195	\$ 9,689,196	\$ 7,877,227
REVENUES:					
Taxes	8,737,285	10,536,500	9,223,166	9,107,279	9,657,352
Special Assessments	306,798	551,075	150,000	165,000	150,000
Licenses & Permits	564,162	502,759	455,750	464,850	400,100
Fines & Court Costs	1,177,576	1,120,430	1,250,000	1,100,000	1,140,000
Charges For Services	273,897	234,304	192,720	229,640	729,892
Intergovernmental & Grants	2,503,708	2,580,642	2,820,677	151,676	1,656,381
Interest Income	279,243	215,242	101,000	76,000	70,500
Other	365,170	410,489	286,500	321,331	262,900
TOTAL REVENUES	14,207,839	16,151,441	14,479,813	11,615,776	14,067,125
OTHER FINANCING SOURCES					
TIF Proceeds	16,554,301	4,445,699	-	-	-
Bond/Financing Proceeds	-	7,110,000	1,565,800	23,000,000	-
Capital Lease Proceeds	286,378	-	31,800	31,800	792,825
Gain/Loss-Sale of Assets	504,457	800	-	-	-
Transfers In	-	20,000	-	-	-
TOTAL OTHER FINANCING SOURCES	17,345,136	11,576,499	1,597,600	23,031,800	792,825
TOTAL RESOURCES AVAILABLE	35,572,310	32,286,647	25,766,608	44,336,772	22,737,177
EXPENDITURES:					
Personnel Services	7,151,149	7,131,818	7,799,085	7,799,085	7,854,234
Supplies	628,220	779,019	974,130	974,130	803,889
Contractual Services	4,735,637	7,357,733	5,622,471	3,122,471	4,587,669
Capital Outlay	18,149,221	6,514,090	626,100	626,100	1,051,825
Special Services	23,046	34,484	89,350	89,350	99,000
TOTAL EXPENDITURES	30,687,273	21,817,144	15,111,136	12,611,136	14,396,618
OTHER FINANCING USES:					
Retirement of Long-Term Debt-Principal	272,724	307,946	489,938	489,938	466,052
Interest Expense-Long-Term Debt	27,858	464,737	358,471	358,471	381,484
Interest Expense-Triangle Advance Closing Program	25,748	7,625	-	-	-
Economic Development	-	-	-	23,000,000	-
Transfers Out	-	-	-	-	-
TOTAL OTHER FINANCING USES:	326,330	780,307	848,409	23,848,409	847,536
TOTAL EXPENDITURES AND OTHER USES	31,013,603	22,597,451	15,959,545	36,459,545	15,244,153
ENDING FUND BALANCE	\$ 4,558,707	\$ 9,689,196	\$ 9,807,063	\$ 7,877,227	\$ 7,493,023

General Fund Expenditure Budget



- Personnel Services
- Supplies
- Contractual Services
- Capital Outlay
- Special Services

**GENERAL FUND
FUND BALANCE RECONCILIATION**

	BEGINNING BALANCE 2007	CHANGE 2008	ENDING BALANCE 2008	ESTIMATED CHANGE 2009	ENDING BALANCE 2009
FUND BALANCES:					
Reserved for Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Reserved for Prepaid Items	574,329	(92,751)	481,578	13,337	494,915
Reserved for Encumbrances	5,697,566	(4,570,698)	1,126,868	(376,868)	750,000
Designated for Sewer Subdistrict Projects	884,449	-	884,449	-	884,449
Designated for Street Projects	-	-	-	-	-
Designated for Drug Forfeitures	40,152	(40,152)	-	-	-
Designated for Road Reconstruction	550,000	(550,000)	-	-	-
Designated for Greenway Beautification	140,517	(24,721)	115,796	(2,000)	113,796
Designated for Pride N R City	9,066	-	9,066	-	9,066
Designated for Tourism	126,415	(126,415)	-	-	-
Designated for Economic Development	111,294	43,374	154,668	45,000	199,668
Undesignated	(3,575,081)	10,491,851	6,916,770	(1,491,437)	5,425,333
TOTAL FUND BALANCE	<u>\$ 4,558,707</u>	<u>\$ 5,130,488</u>	<u>\$ 9,689,195</u>	<u>\$(1,811,968)</u>	<u>\$ 7,877,227</u>

**GENERAL FUND
REVENUES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
TAXES:				
Real Estate Tax	992,520	1,032,992	1,072,745	1,029,839
Sales Tax General	4,262,286	4,537,417	4,600,000	4,400,000
Sales Tax \Pass Through to TIF		(122,657)	(275,000)	(300,000)
Jefferson County CIP Sales Tax	469,432	620,634	557,010	900,000
Shared Vehicle Tax & Fees	277,683	290,498	175,000	140,000
Utility Tax-Telephone (includes ATT Landline settle	291,145	1,702,793	750,000	1,073,500
Utility Tax-Gas	522,106	512,381	500,000	515,000
Utility Tax-Electric	1,148,285	1,196,371	1,100,000	1,200,000
Shared Motor Fuel Tax	583,495	569,800	425,000	500,000
Road and Bridge Tax	154,723	162,047	169,000	170,000
Intangibles Tax	5,365	2,584	4,000	5,500
R.R. & Public Utility Tax	30,246	31,640	29,524	23,513
TOTAL TAXES	8,737,285	10,536,500	9,107,279	9,657,352
SPECIAL ASSESSMENTS	306,798	551,075	165,000	150,000
LICENSES & PERMITS:				
Liquor Licenses	16,830	20,800	25,000	25,000
Plumber Licenses	2,600	2,325	3,000	2,500
Merchant Licenses	158,519	161,605	180,000	160,000
Electrical Licenses	5,480	5,920	6,000	6,000
Peddler Licenses	230	105	50	100
Drainlayer Licenses	2,255	2,045	1,700	2,000
Vending Machine Licenses	11,080	10,155	9,500	11,000
Building Permits	268,095	186,888	140,000	100,000
Electrical Permits	22,192	18,287	14,000	15,000
Plumbing Permits	9,740	8,737	7,000	9,000
Drainlayer Permits	9,424	7,572	4,500	5,000
Conditional Use Permits	3,000	5,400	3,600	3,000
Existing Structure Inspections	42,592	45,220	45,000	38,000
Reinspections	10	-	-	-
Animal Licenses	11,290	25,076	24,000	21,000
R-O-W Permits	621	2,140	750	2,000
Miscellaneous Permits	205	485	750	500
TOTAL LICENSES & PERMITS	564,162	502,759	464,850	400,100
FINES & COURT COSTS:				
Court Fines	846,778	752,181	850,000	850,000
Court Fines-Cameras	172,316	220,284	120,000	125,000
Court Costs	158,483	147,965	130,000	165,000
TOTAL FINES & COURT COSTS	1,177,576	1,120,430	1,100,000	1,140,000
CHARGES FOR SERVICES:				
Cable T.V. Franchise Fees	84,608	87,307	150,000	105,000
Sidewalk - Code Enforcement			150	200
Solid Waste-Collection Fees	-	-	-	559,272
Solid Waste-Penalties	-	-	-	-
Returned Check Fees	2,205	2,357	2,000	2,000
False Alarm Penalties	65	105	-	-
Collection Fees	5	2,175	8,000	7,500

**GENERAL FUND
REVENUES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Convenience Fees			250	200
Park Facility Rental	7,675	9,590	12,000	5,000
Park & Pool Admissions	21,483	22,379	2,300	-
Park Concessions	22,504	15,513	1,300	5,000
Park Programs	23,973	23,876	27,000	20,000
Trivia Night			1,660	2,000
Building Appeals Board	-	-	-	400
Board of Adjustment	2,320	5,200	1,600	1,500
Subdivision Reviews	1,895	1,300	200	500
Planned Residential Development Approval	-	400	80	400
Display Review Fee	120	-	120	120
Preliminary Platt Approval	810	540	1,400	600
Commercial Site Plan	44,696	13,372	6,000	5,000
Improvement/Grading Plan Review	49,249	34,055	40	1,000
Zoning/Rezoning Approval	1,920	2,487	-	500
Boundary Adjustment Approval	360	1,900	300	500
Code Enforcement - Weed Cutting		250	4,000	3,000
Police Reports	9,829	11,318	11,000	10,000
Filing Fees	180	180	240	200
TOTAL CHARGES FOR SERVICES	273,897	234,304	229,640	729,892
INTERGOVERNMENTAL & GRANTS:				
FMA Buyout Funds	3,000	-	-	-
CBDG Funds		24,500	-	74,558
FEMA-March 2008 Storm	-	103,722	-	-
STP Funds (Astraway/141)	(2,048)	-	-	743,037
CMAQ Funds	487,564	431,121	-	-
DNR Grants	78,906	-	-	-
LLEBG	-	8,882	-	-
Highway Safety	21,343	21,969	26,000	20,000
Department of Justice Grants	-	7,863	-	54,850
Youth Alcohol Grant	3,295	1,666	-	-
Central Missouri State University-Click It PD Grant	2,619	(1,955)	-	-
FBI Task Force	12,965	9,116	-	-
Fox C-6 SRO Program	-	-	40,676	40,677
Dept of Conservation-Acq Grant	-	-	-	-
Solid Waste Recycling Grant	-	-	85,000	-
Underage Task Force	-	-	-	-
MoDOT (Astraway/141)	-	-	-	150,000
TDD Contribution for Astraway Projects	-	-	-	423,259
Church Rd THF/TDD	1,896,064	1,973,758	-	-
Ozark Bridge HUD	-	-	-	150,000
Arnold Crossroads TDD	-	-	-	-
TOTAL INTERGOVERNMENTAL & GRANTS	2,503,708	2,580,642	151,676	1,656,381
INTEREST INCOME:				
Interest Income-Investments	111,367	174,337	44,000	50,000
Interest Income-NIDs	18,035	13,699	14,000	9,000
Interest Income-Subdistricts	18,717	20,994	12,000	6,500
Interest Income-Miscellaneous	131,124	6,212	6,000	5,000
TOTAL INTEREST INCOME	279,243	215,242	76,000	70,500

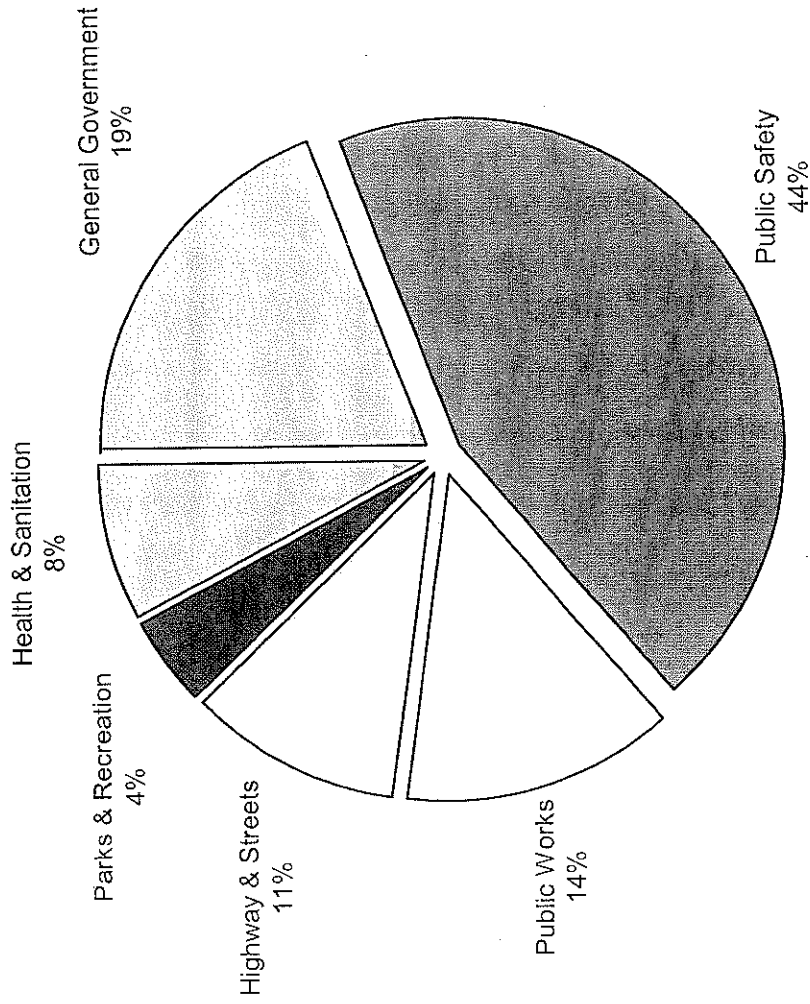
**GENERAL FUND
REVENUES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
OTHER:				
July 4th Celebration	7,648	-	-	-
DARE Program	4,464	895	1,250	-
Wage Reimbursement-Public Safety	-	-	100	-
Lien Fee Reimbursement	2,544	3,072	2,000	3,000
Rental Income	6,000	3,105	100	-
Leased Property	-	6,695	9,000	9,000
Sale of Copies	344	783	1,050	300
Animal Shelter	8,278	10,429	8,000	9,000
Police Training	26,426	24,650	22,000	22,500
Recoupment Fund (DWI)	5,927	5,351	7,000	5,000
Court Education Fund	13,182	13,951	10,000	13,000
Prisoner Housing	-	-	-	-
Jail Phone	861	316	100	100
Commissions	276	-	-	-
Insurance Proceeds	651	139	900	-
TIF/TDD/CID Collection Fee	-	4,729	20,000	4,500
Donations	20	1,294	-	-
Donations-Pound	755	912	670	500
Donations-Police	-	2,870	-	-
Donations-Park	9,902	9,592	6,545	5,000
Donations-Tourism	45,000	-	-	-
Donations-Dog Park	-	9,826	2,866	5,000
Cash Over/Short	198	48	-	-
Mayor's Youth Advisory	-	-	1,250	-
Miscellaneous	7,694	11,835	18,500	12,000
Administration Fee-Sewer Fund	138,000	138,000	138,000	138,000
Administration Fee-Storm Water Fund	36,000	36,000	36,000	36,000
Administration Fee-Recreation Center Fund	36,000	36,000	36,000	-
Triangle-THF-Developer Contributions	15,000	87,044	-	-
Contributions in lieu of sidewalks	-	2,954	-	-
TOTAL OTHER	365,170	410,489	321,331	262,900
OTHER FINANCING SOURCES:				
TIF Proceeds	16,554,301	4,445,699	-	-
Bond/Financing Proceeds	-	7,110,000	23,000,000	-
Capital Lease Proceeds	286,378	-	31,800	792,825
Gain/Loss-Sale of Assets	504,457	800	-	-
Transfer In (Tourism)	-	20,000	-	-
TOTAL OTHER FINANCING SOURCES	790,835	11,576,499	23,031,800	792,825
TOTAL REVENUE & OTHER FINANCING SOURCES	23,275,824	27,727,940	34,647,576	14,859,950

**GENERAL FUND
SCHEDULE OF EXPENDITURES BY DEPARTMENT**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010	% OF Total
General and Administrative	\$ 2,284,218	\$ 5,574,176	\$ 1,472,075	\$ 1,243,216	8.64%
Mayor and Council	100,395	101,690	104,216	109,711	0.76%
Municipal Court	173,252	162,888	187,555	181,901	1.26%
Administrator	307,811	297,475	308,017	312,924	2.17%
Treasurer	38,102	43,922	49,759	50,570	0.35%
Finance	245,525	259,824	272,636	283,872	1.97%
City Clerk	158,336	167,525	177,886	185,747	1.29%
Attorney	161,662	212,211	164,000	129,000	0.90%
Elections	7,887	6,969	7,200	6,750	0.05%
Planning	176,528	183,011	191,499	240,769	1.67%
Police	4,294,311	4,270,175	4,906,057	5,465,538	37.96%
Police Board	498	1,079	2,615	2,615	0.02%
Dispatch	477,380	475,856	536,879	568,205	3.95%
Building	358,595	335,105	371,190	357,143	2.48%
Public Works	2,551,954	6,426,147	519,208	1,799,255	12.50%
Fleet	223,125	157,886	171,045	180,372	1.25%
Street	1,197,831	1,606,306	1,452,065	1,537,655	10.68%
Park and Recreation	624,413	611,022	621,856	615,576	4.28%
Health	58,634	60,501	62,717	63,807	0.44%
Animal Control	102,329	117,588	140,972	131,313	0.91%
Vector	19,053	18,495	27,250	24,260	0.17%
Solid Waste	701,994	727,295	864,440	906,420	6.30%
TOTAL EXPENDITURES	14,263,833	21,817,147	12,611,137	14,396,618	100.00%

General Fund Expenditures by Function



- General Government
- Public Safety
- Public Works
- Highway & Streets
- Parks & Recreation
- Health & Sanitation

**GENERAL FUND
OTHER FINANCING USES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
RETIREMENT OF LONG-TERM DEBT PRINCIPAL:				
Principal-Municipal Building	\$ -	\$ -	\$ -	\$ -
Principal-UMB Police Cars & Street Equipment	128,336	151,224	138,067	35,313
Principal-UMB Police Cars & Street Equipment	17,500	-	18,827	4,815
Principal-UMB Dispatch, Vehicle, & Misc Equipment	39,977	103,166	21,133	-
Principal-UMB Dispatch, Vehicle, & Misc Equipment	3,498	-	1,849	-
Principal-UMB Dispatch, Vehicle, & Misc Equipment	-	-	-	-
Principal-UMB Dispatch, Vehicle, & Misc Equipment	56,468	-	29,850	-
Principal-Warning Sirens, Dump Truck	26,944	53,556	55,816	58,189
Principal-Police Motorcycles	-	-	5,565	6,068
Principal-Police Vehicles	-	-	-	110,805
Principal-Dictaphone System	-	-	-	8,209
Principal-Dump Truck	-	-	-	17,652
Principal - Bonds Series 2007B	-	-	218,831	225,000
TOTAL RETIREMENT OF L-T DEBT PRINCIPAL:	272,724	307,946	489,938	466,052
INTEREST EXPENSE				
Interest-Muni Building	-	-	-	-
Interest-UMB Police Cars & Street Equipment	16,167	10,779	5,109	328
Interest-UMB Police Cars & Street Equipment	-	-	-	45
Interest-UMB Dispatch, Vehicle, & Misc Equipment	6,991	3,768	635	-
Interest-Warning Sirens, Dump Truck	4,700	9,732	7,472	5,099
Interest-Police Motorcycles	-	-	1,905	942
Interest-Police Vehicles	-	-	-	27,179
Interest-Dictaphone System	-	-	-	1,937
Interest-Dump Truck	-	-	-	4,330
Bond Expense	-	282,720	1,500	2,500
Interest-Bonds Series 2007B	-	157,738	341,849	339,125
Interest-Triangle Advance Closing Program	-	-	-	-
Interest-Triangle & Crossroads Line of Credit	25,748	7,625	-	-
TOTAL INTEREST EXPENSE	53,606	472,361	358,470	381,484
TRANSFERS OUT:				
Transfer Out to Recreation Center Fund	-	-	-	-
Transfer Out to Stormwater Fund	-	-	-	-
TOTAL TRANSFERS OUT:	-	-	-	-
TOTAL OTHER FINANCING USES:	\$ 326,329	\$ 780,307	\$ 848,408	\$ 847,536

**GENERAL FUND
GENERAL AND ADMINISTRATIVE**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 91,678	\$ 90,133	\$ 101,067	\$ 102,072
Supplies	49,007	50,168	63,100	60,554
Contractual Services	825,431	781,036	738,258	824,590
Capital Outlay	1,295,056	4,618,355	480,300	157,000
Special Services	23,046	34,484	89,350	99,000
TOTAL DEPARTMENT BUDGET	\$ 2,284,218	\$ 5,574,176	\$ 1,472,075	\$ 1,243,216

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
IT Tech	51	0.50	1.00	1.00	1.00
Custodian	7	1.00	0.00	0.00	0.00
Custodian	105D	1.20	1.125	1.125	1.125
		<u>2.70</u>	<u>2.125</u>	<u>2.125</u>	<u>2.125</u>

**GENERAL FUND
MAYOR AND COUNCIL**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 94,047	\$ 94,294	\$ 95,916	\$ 101,261
Supplies	-	40	-	750
Contractual Services	3,779	7,357	8,300	7,700
Capital Outlay	2,568	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 100,395	\$ 101,690	\$ 104,216	\$ 109,711

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Mayor	N/A	1.00	1.00	1.00	1.00
Councilmembers	N/A	8.00	8.00	8.00	8.00
		<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>

**GENERAL FUND
MUNICIPAL COURT**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 124,223	\$ 116,939	\$ 136,430	\$ 125,506
Supplies	9,139	6,710	7,075	7,525
Contractual Services	39,890	39,239	44,050	48,870
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 173,252	\$ 162,888	\$ 187,555	\$ 181,901

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Court Clerk	26	1.00	1.00	1.00	1.00
@ Deputy Clerk	25	0.12	0.12	0.12	0.12
Deputy Clerk	24	0.60	0.00	0.00	0.00
Deputy Clerk	22	1.00	1.00	1.00	1.00
Clerk	105E		0.60	0.60	0.00
		<u>2.72</u>	<u>2.72</u>	<u>2.72</u>	<u>2.12</u>

@-88/12 Split between Finance and Municipal Court

**GENERAL FUND
ADMINISTRATOR**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 294,158	\$ 283,254	\$ 292,367	\$ 304,624
Supplies	1,793	2,045	2,650	1,450
Contractual Services	11,860	12,275	13,000	6,850
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 307,811	\$ 297,575	\$ 308,017	\$ 312,924

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
City Administrator	N/A	1.00	1.00	1.00	1.00
Director of Administration	59	1.00	1.00	1.00	1.00
@ Special Events Coordinator	29	0.50	0.30	0.30	0.30
Secretary	24	1.00	1.00	1.00	1.00
		<u>3.50</u>	<u>3.30</u>	<u>3.30</u>	<u>3.30</u>

@-Split between General Fund and Tourism Fund

**GENERAL FUND
TREASURER**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 2,665	\$ 2,627	\$ 3,269	\$ 3,285
Supplies	-	-	-	-
Contractual Services	35,436	41,295	46,490	47,285
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 38,102	\$ 43,922	\$ 49,759	\$ 50,570

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
City Treasurer	N/A	1.00	1.00	1.00	1.00
		<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

**GENERAL FUND
FINANCE**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 238,556	\$ 260,956	\$ 264,210	\$ 271,027
Supplies	2,113	1,300	1,000	900
Contractual Services	4,857	6,674	7,426	11,945
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 245,525	\$ 268,930	\$ 272,636	\$ 283,872

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Finance Director	59	1.00	1.00	1.00	1.00
Assistant Finance Director	56	0.00	0.00	0.00	0.00
Staff Accountant	37	1.00	1.00	1.00	1.00
@ Payroll Clerk	25	0.88	0.88	0.88	0.88
Accounts Payable Clerk	25	1.00	1.00	1.00	1.00
		3.88	3.88	3.88	3.88

@-88/12 Split between Finance and Municipal Court

**GENERAL FUND
CITY CLERK**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 146,951	\$ 153,554	\$ 163,961	\$ 171,847
Supplies	6,731	5,998	6,075	6,100
Contractual Services	4,654	7,973	7,850	7,800
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 158,336	\$ 167,525	\$ 177,886	\$ 185,747

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Clerk/Collector	38	1.00	1.00	1.00	1.00
Deputy Clerk	22	2.00	2.00	2.00	2.00
		<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

**GENERAL FUND
ATTORNEY**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-
Contractual Services	161,662	211,811	164,000	129,000
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 161,662	\$ 211,811	\$ 164,000	\$ 129,000

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
		0.0	0.0	0.0	0.0

**GENERAL FUND
ELECTIONS**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-
Contractual Services	7,887	6,969	7,200	6,750
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 7,887	\$ 6,969	\$ 7,200	\$ 6,750

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
		0.0	0.0	0.0	0.0

**GENERAL FUND
PLANNING**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 167,929	\$ 169,990	\$ 172,839	\$ 133,569
Supplies	621	1,148	5,800	5,300
Contractual Services	7,979	11,873	12,860	101,900
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 176,528	\$ 183,011	\$ 191,499	\$ 240,769

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Community Development Director	59	1.000	1.000	1.000	1.000
Engineer	54	0.825	0.825	0.825	0.413
		1.825	1.825	1.825	1.413

**GENERAL FUND
POLICE**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 3,883,699	\$ 3,835,710	\$ 4,294,682	\$ 4,361,663
Supplies	169,871	199,077	311,925	202,700
Contractual Services	228,566	234,973	277,150	248,350
Capital Outlay	12,175	415	31,800	652,825
TOTAL DEPARTMENT BUDGET	\$ 4,294,311	\$ 4,270,175	\$ 4,915,557	\$ 5,465,538

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Police Chief	70	1.00	1.00	1.00	1.00
Captain	62	-	-	-	-
Major	62	1.00	1.00	1.00	1.00
Lieutenant-Masters Degree	56	-	1.00	1.00	1.00
Lieutenant-Bachelor's Degree	55	2.00	2.00	2.00	2.00
Lieutenant	54	1.00	3.00	3.00	3.00
Sergeant-Master's Degree	52	2.00	1.00	1.00	1.00
Sergeant-Bachelor's Degree	51	2.00	2.00	2.00	2.00
Sergeant-Associate's Degree	50	1.00	-	-	-
Sergeant	49	2.00	2.00	2.00	2.00
Corporal	47	-	4.00	4.00	4.00
Officer-Master's Degree	46	3.00	2.00	-	-
Officer-Bachelor's Degree	45	6.00	4.00	4.00	4.00
Officer-Associate's Degree	44	6.00	6.00	10.00	10.00
Officer	43	21.00	19.00	17.00	17.00
Chief's Secretary	24	1.00	1.00	1.00	1.00
Detective's Secretary	23	1.00	1.00	1.00	1.00
Typist	21	2.00	2.00	2.00	2.00
Warrant Officer	N/A	0.75	0.75	0.75	0.75
		<u>52.75</u>	<u>52.75</u>	<u>52.75</u>	<u>52.75</u>

**GENERAL FUND
POLICE BOARD**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 81	\$ 94	\$ 1,615	\$ 1,615
Supplies	-	-	-	-
Contractual Services	418	985	1,000	1,000
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 498	\$ 1,079	\$ 2,615	\$ 2,615

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Board Members	N/A	5.00	5.00	5.00	5.00
		<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

**GENERAL FUND
DISPATCH**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 463,498	\$ 466,595	\$ 524,779	\$ 524,580
Supplies	867	995	1,500	1,500
Contractual Services	13,015	8,266	10,600	6,125
Capital Outlay	-	-	-	36,000
TOTAL DEPARTMENT BUDGET	\$ 477,380	\$ 475,856	\$ 536,879	\$ 568,205

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Chief Dispatcher	32	1.00	1.00	1.00	1.00
Dispatcher	29	7.60	7.60	7.60	7.60
		<u>8.60</u>	<u>8.60</u>	<u>8.60</u>	<u>8.60</u>

**GENERAL FUND
BUILDING**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 335,281	\$ 316,704	\$ 344,325	\$ 333,333
Supplies	14,733	11,694	15,165	13,810
Contractual Services	8,581	6,707	11,700	10,000
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 358,595	\$ 335,105	\$ 371,190	\$ 357,143

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Building Commissioner	46	1.00	1.00	1.00	1.00
Building Inspector	38	3.00	2.00	2.00	2.00
Community Development Secretary	24	1.00	1.00	1.00	1.00
Existing Structures Secretary	21	1.00	1.00	1.00	1.00
Intern	107A	0.00	0.29	0.29	0.00
		6.00	5.29	5.29	5.00

**GENERAL FUND
PUBLIC WORKS**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 179,723	\$ 184,656	\$ 193,931	\$ 197,551
Supplies	29,953	22,821	26,800	24,950
Contractual Services	2,292,897	6,357,812	46,300	1,516,754
Capital Outlay	49,381	-	105,000	60,000
TOTAL DEPARTMENT BUDGET	\$ 2,551,954	\$ 6,565,289	\$ 372,031	\$ 1,799,255

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
@ Public Works Director	64	0.50	0.50	0.50	0.50
Engineering Assistant	45	1.00	1.00	1.00	1.00
Public Works Secretary	22	1.00	1.00	1.00	1.00
		<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>

@-50/25/25 Split between General Fund, Sewer Fund & Stormwater

**GENERAL FUND
FLEET**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 131,004	\$ 116,314	\$ 129,695	\$ 132,472
Supplies	26,821	40,208	39,500	46,000
Contractual Services	1,204	1,363	1,850	1,900
Capital Outlay	64,096	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 223,125	\$ 157,886	\$ 171,045	\$ 180,372

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Mechanic 1	32	1.00	2.00	2.00	2.00
		<u>1.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>

**GENERAL FUND
STREET**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 498,736	\$ 561,683	\$ 562,915	\$ 573,955
Supplies	196,040	287,774	345,000	315,000
Contractual Services	396,226	681,231	535,150	544,700
Capital Outlay	106,829	75,619	9,000	104,000
TOTAL DEPARTMENT BUDGET	\$ 1,197,831	\$ 1,606,306	\$ 1,452,065	\$ 1,537,655

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Street Supervisor	45	1.00	1.00	1.00	1.00
PSW 3	34	2.00	2.00	2.00	2.00
PSW 2	31	5.00	3.00	3.00	3.00
PSW 1	27	0.75	3.00	3.00	3.00
		8.75	9.00	9.00	9.00

**GENERAL FUND
PARK AND RECREATION**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 362,540	\$ 336,944	\$ 363,046	\$ 356,576
Supplies	83,664	111,067	97,540	75,500
Contractual Services	113,395	121,866	161,270	141,500
Capital Outlay	64,815	41,146	-	42,000
TOTAL DEPARTMENT BUDGET	\$ 624,413	\$ 611,022	\$ 621,856	\$ 615,576

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
@ Parks Director	59	0.50	0.25	0.50	0.50
@ Park Maintenance Manager	39	0.50	0.50	0.50	0.50
Park Maintenance Coordinator	34	1.00	1.00	1.00	1.00
PSW 2	31	1.00	1.00	1.00	1.00
PSW 1	27	1.00	1.00	1.00	1.00
@ Secretary	24	0.50	0.50	0.50	0.50
Landscape Manager	PT	-	-	-	0.28
Maintenance	PT	-	2.00	2.30	2.38
Concession Aides	PT	-	1.19	1.23	0.07
Concession Managers	PT	-	0.40	0.40	0.02
Day Camp Director	PT	-	0.14	0.26	0.29
Day Camp Counselors	PT	-	0.58	0.69	0.82
		<u>4.50</u>	<u>8.56</u>	<u>9.38</u>	<u>8.36</u>

@-Split between General Fund and Recreation Center Fund

PT- Part time employees

**GENERAL FUND
HEALTH**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 52,357	\$ 53,490	\$ 52,767	\$ 53,707
Supplies	2,995	3,437	5,100	4,000
Contractual Services	3,282	3,575	4,850	6,100
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	\$ 58,634	\$ 60,501	\$ 62,717	\$ 63,807

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Secretary	22	1.00	1.00	1.00	1.00
		<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

**GENERAL FUND
ANIMAL CONTROL**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 84,025	\$ 96,842	\$ 110,772	\$ 105,593
Supplies	15,068	17,771	21,850	16,700
Contractual Services	3,235	2,976	8,350	9,020
Capital Outlay	-	-	-	-
TOTAL DEPARTMENT BUDGET	<u>\$ 102,329</u>	<u>\$ 117,588</u>	<u>\$ 140,972</u>	<u>\$ 131,313</u>

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Animal Control	27	2.00	2.00	2.00	2.00
		<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>

TOURISM FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	ESTIMATED 2009	BUDGET 2010
BEGINNING FUND BALANCE	\$ 126,415	\$ 45,856	\$ (25,728)	\$ (25,728)	\$ (16,393)
REVENUES:					
Tourism Taxes	151,306	151,091	160,000	146,000	175,000
Arnold Days Revenue	2,608	1,500	5,000	635	5,000
Merle Haggard Concert	-	-	-	48,537	-
Rickman Concert Series Revenue	50,979	158,309	170,000	151,541	204,000
Classical Concert				2,800	25,000
Wynonna Judd Concert					65,000
Elvis Presley Contest	17,533	11,605	-	-	-
Tour of Jefferson County				-	15,000
Thanksgiving Run	-	6,139	8,000	11,992	11,000
Miscellaneous	3,126	1,408	-		-
TOTAL REVENUES	225,553	330,052	343,000	361,505	500,000
TOTAL RESOURCES AVAILABLE	351,968	375,908	317,272	335,777	483,607
EXPENDITURES:					
Personnel Services	26,110	34,834	45,596	45,596	\$ 46,818
Supplies	329	7,074	12,100	10,000	10,400
Contractual Services	11,876	7,355	20,450	16,574	32,350
Capital Outlay	-	-	-	-	-
Special Projects	267,796	352,373	261,000	280,000	407,500
TOTAL EXPENDITURES:	306,112	401,636	339,146	352,170	497,068
ENDING FUND BALANCE	\$ 45,856	\$ (25,728)	\$ (21,874)	\$ (16,393)	\$ (13,461)

**TOURISM FUND
FUND BALANCE RECONCILIATION**

	<u>BEGINNING BALANCE 2008</u>	<u>CHANGE 2008</u>	<u>ENDING BALANCE 2008</u>	<u>ESTIMATED CHANGE 2009</u>	<u>ENDING BALANCE 2009</u>
FUND BALANCES:					
Designated for Welcome Center	25,000	-	25,000	-	25,000
Undesignated	16,774	(67,503)	(50,729)	9,336	(41,393)
TOTAL FUND BALANCE	<u><u>\$ 41,774</u></u>	<u><u>\$ (67,503)</u></u>	<u><u>\$ (25,729)</u></u>	<u><u>\$ 9,336</u></u>	<u><u>\$ (16,393)</u></u>

**TOURISM FUND
TOURISM DEPARTMENT**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 26,110	\$ 34,834	\$ 45,596	\$ 46,818
Supplies	329	7,074	12,100	10,400
Contractual Services	11,876	7,355	20,450	32,350
Capital Outlay	-	-	-	-
Special Projects	267,796	352,373	261,000	407,500
TOTAL DEPARTMENT BUDGET	\$ 306,112	\$ 401,636	\$ 339,146	\$ 497,068

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Special Events Coordinator @	29	0.5	0.7	0.7	0.7
		0.5	0.7	0.7	0.7

@-Split between General Fund and Tourism Fund

**RECREATION CENTER FUND
SUMMARY OF REVENUES AND EXPENDITURES**

	<u>ACTUAL 2007</u>	<u>ACTUAL 2008</u>	<u>ESTIMATED 2009</u>	<u>BUDGET 2010</u>
BEGINNING FUND BALANCE	\$ 1,389,706	\$ 1,198,044	\$ 856,070	\$ 473,932
REVENUES:				
Taxes	1,030,252	1,081,112	1,081,250	1,025,000
Charges For Services	1,062,598	1,071,794	1,121,375	1,200,000
Interest Income	84,618	74,851	30,000	20,000
Other	73,158	7,773	11,700	18,800
TOTAL REVENUES	2,250,625	2,235,530	2,244,325	2,263,800
OTHER FINANCING SOURCES				
Transfers In from Tourism	-	-	-	-
TOTAL OTHER FINANCING SOURCES	-	-	-	-
TOTAL RESOURCES AVAILABLE	3,640,331	3,433,574	3,100,395	2,737,732
EXPENDITURES:				
Personnel Services	571,991	611,504	630,000	\$ 603,623
Supplies	120,130	92,329	96,230	88,480
Contractual Services	693,072	875,404	914,225	792,900
Capital Outlay	119,202	35,835	-	15,000
Debt Service	937,892	962,432	986,008	1,016,008
TOTAL EXPENDITURES	2,442,288	2,577,504	2,626,463	2,516,010
OTHER FINANCING USES:				
Transfers Out	-	-	-	-
TOTAL OTHER FINANCING USES:	-	-	-	-
TOTAL EXPENDITURES AND OTHER USES	2,442,288	2,577,504	2,626,463	2,516,010
ENDING FUND BALANCE	\$ 1,198,044	\$ 856,070	\$ 473,932	\$ 221,722

**RECREATION CENTER FUND
REVENUES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
TAXES:				
Pass Thru TIF	\$ -	\$ (16,776)	\$ (68,750)	(75,000)
Sales Tax	1,030,252	1,097,889	1,150,000	1,100,000
TOTAL TAXES	1,030,252	1,081,112	1,081,250	1,025,000
CHARGES FOR SERVICES:				
Memberships	607,977	541,876	550,000	600,000
Rec Center Daily Admissions	95,638	79,307	110,000	92,500
Facility Rentals	120,291	115,465	110,000	110,000
Employee Memberships	5,520	14,466	20,000	20,000
Pool Daily Admissions	86,172	91,335	80,000	70,000
Concessions	41,682	36,701	30,000	55,000
Promo Gift Certificates	-	(12,025)	(625)	-
Program Fees	90,138	167,225	190,000	220,000
MEAAA Facility Rental	7,055	27,200	21,000	21,000
Kids Club Fees	6,251	8,996	8,500	9,000
Merchandise Sales	1,875	1,248	2,500	2,500
TOTAL CHARGES FOR SERVICES	1,062,598	1,071,794	1,121,375	1,200,000
INTEREST INCOME:				
Interest Income-investments	84,618	64,824	30,000	20,000
TOTAL INTEREST INCOME	84,618	64,824	30,000	20,000
OTHER:				
Grants	44,708	-	-	-
Commissions	4,134	5,737	11,000	17,000
Advertising	-	1,500	500	1,000
Donations	20,750	-	-	500
Cash Over/Short	3,525	293	-	-
Miscellaneous	41	243	200	300
TOTAL OTHER	73,158	7,773	11,700	18,800
TRANSFERS IN:				
Transfer In From General Fund	-	-	-	-
TOTAL TRANSFERS IN	-	-	-	-
TOTAL REVENUE & OTHER SOURCES	\$ 2,250,625	\$ 2,225,503	\$ 2,244,325	\$ 2,263,800

**RECREATION CENTER FUND
RECREATION CENTER**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 571,991	\$ 611,504	\$ 630,000	\$ 603,623
Supplies	120,130	99,933	96,230	88,480
Contractual Services	693,072	867,800	914,225	792,900
Capital Outlay	119,202	35,835	-	15,000
Debt Service	937,892	962,432	986,008	1,016,008
TOTAL DEPARTMENT BUDGET	\$ 2,442,288	\$ 2,577,504	\$ 2,626,463	\$ 2,516,010

		ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
@ Parks Director	59	0.50	0.50	0.50	0.50
@ Park Maintenance Manager	39	0.50	0.50	0.50	0.50
Administration Manager	38	1.00	1.00	0.00	0.00
Rec Manager	38	0.00	1.00	1.00	1.00
Rec Supervisor	29	2.00	1.00	1.00	1.00
Recreation Aide	27	0.00	0.00	1.00	0.00
PSW1 -Parks	27	1.00	1.00	1.00	1.00
@ Secretary	24	0.50	0.50	0.50	0.50
Custodian	7	1.00	1.00	1.00	1.00
Custodian	7	0.00	1.00	1.00	0.00
Custodian	PT	0.00	0.00	0.00	1.50
Rental/Lock-In	PT	-	0.07	0.07	0.05
Facility Aide	PT	-	0.63	1.00	0.61
Maintenance	PT	na	1.15	1.15	0.98
Control Desk-Indoor	PT	7.70	4.75	5.00	3.73
Control Desk-Outdoor	PT	0.92	0.79	0.00	0.00
Concession Managers	PT	0.40	0.40	0.36	0.43
Concession Aides	PT	1.62	1.19	0.87	1.30
Asst Rec Supervisor-Weekly	PT	3.20	-	-	-
Asst Rec Supervisor-Special Events	PT	0.12	-	-	-
Kids Club Supervisors	PT	0.88	0.90	0.88	0.93
Kids Club Attendants	PT	3.10	0.90	0.88	0.93
Recreation Aides	PT	-	2.38	1.00	2.48
Recreation Aides-Weekly	PT	3.83	-	-	-
Recreation Aides-Special Events	PT	0.15	-	-	-
Referees	PT	0.00	0.20	0.20	0.33
		2035.40	20.86	18.92	18.78

@-50/50 Split between General Fund and Recreation Center Fund

PT- Part time employees

**GOLF COURSE FUND
SUMMARY OF REVENUES AND EXPENDITURES**

36

	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	ESTIMATED 2009	BUDGET 2010
OPERATING REVENUES:					
Charges For Services	\$ 401,008	\$ 473,024	\$ 620,000	\$ 489,224	\$ 612,900
TOTAL OPERATING REVENUES	401,008	473,024	620,000	489,224	612,900
OPERATING EXPENSES:					
Cost of Services	320,071	460,678	446,064	447,222	443,970
Administration	-	-	-	-	-
Depreciation and Amortization	16,667	25,345	58,000	33,000	33,000
TOTAL OPERATING EXPENSES	336,739	486,023	504,064	480,222	476,970
NET OPERATING INCOME (LOSS)	64,269	(12,999)	115,936	9,002	135,930
NONOPERATING REVENUES (EXPENSES):					
Interest Income	16,937	24,197	15,000	7,500	6,000
Interest Expense	(90,566)	(181,130)	(181,130)	(181,130)	(181,130)
Bond Expenses	-	(3,001)	(3,500)	(5,710)	(3,500)
TOTAL NONOPERATING REVENUES (EXPENSES):	(73,629)	(159,934)	(169,630)	(179,340)	(178,630)
NET INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	(9,360)	(172,933)	(53,694)	(170,338)	(42,700)
CAPITAL CONTRIBUTIONS	-	-	-	-	-
CHANGE IN NET ASSETS	(9,360)	(172,933)	(53,694)	(170,338)	(42,700)
BEGINNING NET ASSETS	-	(9,360)	(182,293)	(182,293)	\$(352,631)
ENDING NET ASSETS	\$ (9,360)	\$ (182,293)	\$(235,987)	\$ (352,631)	\$(395,330)

**GOLF COURSE FUND
OPERATING REVENUES**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
CHARGES FOR SERVICES:				
Memberships	\$ 37,500	\$ 61,525	\$ 60,000	80,000
Green Fees & Cart Fees	290,138	325,726	320,000	410,000
League & Tournament Fees	24,444	15,179	19,124	20,000
Food & Beverage Concessions	20,237	26,480	30,000	25,000
Beer Concessions	23,556	32,910	35,000	35,000
Golf Shop Concessions	4,965	10,049	12,000	16,000
Advertising	-	1,200	400	400
Transfer from Tourism	-	-	10,000	25,000
Cash Over/Short	92	(239)	-	-
Miscellaneous	76	192	2,700	1,500
TOTAL CHARGES FOR SERVICES	\$ 401,008	\$ 473,024	\$ 489,224	\$ 612,900

GOLF COURSE FUND
SCHEDULE OF OPERATING EXPENSES & CAPITAL OUTLAY

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 122,353	\$ 251,181	\$ 247,761	\$ 251,845
Supplies	118,279	126,379	116,600	103,100
Contractual Services	79,439	84,018	82,861	89,025
Depreciation and Amortization	16,667	25,345	33,000	33,000
TOTAL OPERATING EXPENSES	336,739	486,923	480,222	476,970
Capital Outlay	3,348,281	(900)	145,960	37,000
TOTAL DEPARTMENT BUDGET	\$ 3,685,019	\$ 486,023	\$ 626,182	\$ 513,970

GOLF COURSE FUND
SCHEDULE OF NONOPERATING REVENUES (EXPENSES)

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
NONOPERATING REVENUES (EXPENSES):				
Interest Income	\$ 16,937	\$ 24,197	\$ 7,500	6,000
Interest Expense-2007 Leasehold Revenue Bonds	(90,566)	(181,130)	(181,130)	(181,130)
Bond Expense-Revenue Bonds	-	(3,001)	(5,710)	(3,500)
TOTAL NON-OPERATING REVENUES (EXPENSES)	\$ (73,629)	\$ (159,934)	\$ (179,340)	\$ (178,630)

GOLF COURSE FUND
SCHEDULE OF SOURCES (USES) OF WORKING CAPITAL

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
OTHER FINANCING SOURCES:				
Capital Contributions	-	-	-	-
TOTAL OTHER FINANCING SOURCES	\$ -	\$ -	\$ -	\$ -
RETIREMENT OF LONG-TERM DEBT:				
Principal-Leasehold Revenue Bonds	-	-	-	-
Total Retirement of Long-Term Debt	\$ -	\$ -	\$ -	\$ -
ADDITIONS TO FIXED ASSETS:				
Land and Buildings	3,259,654	10,332	100,710	-
Machinery and Equipment	88,626	45,865	45,250	37,000
Total Additions to Fixed Assets	\$ 3,348,281	\$ 56,197	\$ 145,960	\$ 37,000

**GOLF COURSE FUND
STATEMENT OF CASH FLOWS**

	<u>ACTUAL 2007</u>	<u>ACTUAL 2008</u>	<u>ESTIMATED 2009</u>	<u>BUDGET 2010</u>
INCREASE(DECREASE) IN CASH/CASH EQUIVALENTS				
Cash flows from operating activities:				
Receipts from customers and users	\$ 401,008	\$ 473,024	\$ 489,224	\$ 612,900
Payments to suppliers	(197,718)	(231,181)	(199,461)	(192,125)
Payments to employees	(122,353)	(251,181)	(247,761)	(251,845)
Net Cash Provided By Operating Activities	<u>80,936</u>	<u>(9,338)</u>	<u>42,002</u>	<u>168,930</u>
Cash flows provided by noncapital financing activities:				
Due to/from other funds	-	34,830	-	-
Cash flows from capital/financing activities:				
Purchase of fixed assets	(3,348,281)	(56,197)	(145,960)	(37,000)
Principal payments on bonds	-	-	-	-
Proceeds from bonds	4,110,860	-	145,960	-
Interest expense	(90,566)	(184,131)	(186,840)	(184,630)
Net Cash Provided by Capital/Financing Activities	<u>672,014</u>	<u>(240,328)</u>	<u>(186,840)</u>	<u>(221,630)</u>
Cash flows from investing activities;				
Investment income	16,937	24,197	7,500	6,000
Proceeds from sale of investments	-	779,247	-	-
Purchase of investments	(779,247)	(687,809)	-	-
Net Cash Used In Investing Activities	<u>(762,310)</u>	<u>115,635</u>	<u>7,500</u>	<u>6,000</u>
NET INCREASE IN CASH/CASH EQUIVALENTS	(9,360)	(99,201)	(137,338)	(46,700)
CASH AND CASH EQUIVALENTS, SEPTEMBER 1	-	(9,360)	(108,561)	(245,899)
CASH AND CASH EQUIVALENTS, AUGUST 31	<u><u>\$ (9,360)</u></u>	<u><u>\$ (108,561)</u></u>	<u><u>\$ (245,899)</u></u>	<u><u>\$(292,599)</u></u>

**GOLF COURSE FUND
GOLF COURSE DEPARTMENT**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 122,353	\$ 251,181	\$ 247,761	\$ 251,845
Supplies	118,279	126,379	116,600	103,100
Contractual Services	79,439	84,018	82,861	89,025
Capital Outlay	3,348,281	(900)	145,960	37,000
Depreciation and Amortization	16,667	25,345	33,000	33,000
TOTAL DEPARTMENT BUDGET	\$ 3,685,019	\$ 486,023	\$ 626,182	\$ 513,970

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
+ Parks Director	59	-	0.25	-	-
Golf Manager	42	0.50 @	1.00	1.00	1.00
Golf Course Superintendent	38	0.50 @	1.00	1.00	1.00
Greenskeeper	27	0.50 @	1.00	1.00	1.00
Golf Shop Attendant	PT	0.50	0.62	0.46	0.29
Golf Cart Mechanic	PT	0.20	0.12	0.14	0.17
Golf Course Attendant	PT	1.50	1.85	2.49	2.52
Landscape Attendant	PT	1.00	-	-	-
Golf Shop Clerk	PT	0.80	0.98	0.96	0.87
Concession Aides	PT	1.60	0.98	0.45	-
Player Assistants	VOL	1.05	1.29	-	-
		<u>8.15</u>	<u>9.10</u>	<u>7.50</u>	<u>6.85</u>

+ - Split between General Fund/Recreation Center Fund/Golf Course Fund

PT - Part time employees

@ - Partial year due to commencement of operations

VOL - Volunteers

SEWER FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	ESTIMATED 2009	BUDGET 2010
OPERATING REVENUES:					
Charges For Services	\$ 2,685,117	\$ 2,969,723	\$ 2,850,300	\$ 3,379,426	\$ 3,530,326
TOTAL OPERATING REVENUES	<u>2,685,117</u>	<u>2,969,723</u>	<u>2,850,300</u>	<u>3,379,426</u>	<u>3,530,326</u>
OPERATING EXPENSES:					
Cost of Services	912,075	1,455,877	1,645,715	1,432,519	1,531,287
Administration	138,000	138,081	138,000	138,000	138,000
Depreciation and Amortization	562,707	893,093	710,000	900,000	704,000
TOTAL OPERATING EXPENSES	<u>1,612,782</u>	<u>2,487,052</u>	<u>2,493,715</u>	<u>2,470,519</u>	<u>2,373,287</u>
NET OPERATING INCOME (LOSS)	<u>1,072,335</u>	<u>482,671</u>	<u>356,585</u>	<u>908,907</u>	<u>1,157,039</u>
NONOPERATING REVENUES (EXPENSES):					
Interest Income	567,521	530,522	200,000	380,000	77,000
Interest Expense on Bonded & Other Debt	(485,882)	(1,205,352)	(543,967)	(532,432)	(1,200,233)
Bond Expenses	(41,112)	(53,114)	(105,450)	(105,450)	(99,900)
Gain/Loss-Sale of Assets	-	(291,136)	-	-	-
Prior Period Adjustment	-	77,238	-	-	-
TOTAL NONOPERATING REVENUES (EXPENSES):	<u>40,528</u>	<u>(941,843)</u>	<u>(449,417)</u>	<u>(257,882)</u>	<u>(1,223,133)</u>
NET INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	<u>1,112,863</u>	<u>(459,172)</u>	<u>(92,832)</u>	<u>651,025</u>	<u>(66,094)</u>
CAPITAL CONTRIBUTIONS-SEWER LINES	<u>144,683</u>	<u>44,500</u>	<u>-</u>	<u>-</u>	<u>-</u>
CHANGE IN NET ASSETS	<u>1,257,546</u>	<u>(414,672)</u>	<u>(92,832)</u>	<u>651,025</u>	<u>(66,094)</u>
BEGINNING NET ASSETS	<u>15,139,598</u>	<u>16,397,144</u>	<u>15,982,472</u>	<u>15,982,472</u>	<u>16,633,497</u>
ENDING NET ASSETS	<u>\$ 16,397,144</u>	<u>\$ 15,982,472</u>	<u>\$ 15,889,640</u>	<u>\$ 16,633,497</u>	<u>\$ 16,567,403</u>

**SEWER FUND
OPERATING REVENUES**

	<u>ACTUAL 2007</u>	<u>ACTUAL 2008</u>	<u>ESTIMATED 2009</u>	<u>BUDGET 2010</u>
CHARGES FOR SERVICES:				
Sewer Hook-Up Fees	\$ 27,150	\$ 125,400	\$ 107,000	80,000
Sanitary Sewer Fees	2,612,865	2,800,728	3,230,181	3,425,026
Penalties-Sewer Service	44,877	43,185	42,000	25,000
Returned Check Fees	225	400	150	300
Water Shut-Off Fees	-	-	-	-
Miscellaneous		10	95	
TOTAL CHARGES FOR SERVICES	<u><u>\$ 2,685,117</u></u>	<u><u>\$ 2,969,723</u></u>	<u><u>\$ 3,379,426</u></u>	<u><u>\$ 3,530,326</u></u>

SEWER FUND
SCHEDULE OF OPERATING EXPENSES & CAPITAL OUTLAY

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 392,503	\$ 445,942	\$ 462,695	\$ 473,667
Supplies	76,640	133,815	107,400	106,500
Contractual Services	580,932	1,014,202	1,052,424	1,089,120
Depreciation and Amortization	562,707	904,629	848,000	704,000
TOTAL OPERATING EXPENSES	1,612,782	2,498,588	2,470,519	2,373,287
Capital Outlay	-	-	10,133	20,000
TOTAL DEPARTMENT BUDGET	\$ 1,612,782	\$ 2,498,588	\$ 2,480,652	\$ 2,393,287

SEWER FUND
SCHEDULE OF NONOPERATING REVENUES (EXPENSES)

	<u>ACTUAL</u> 2007	<u>ACTUAL</u> 2008	<u>ESTIMATED</u> 2009	<u>BUDGET</u> 2010
NONOPERATING REVENUES (EXPENSES):				
Interest Income	\$ 567,521	\$ 530,522	\$ 380,000	\$ 77,000
Gain/Loss-Sale of Assets	-	(291,136)	-	-
Amortization of Bond Premium	11,536	11,536	11,535	11,535
Interest Expense-SRF Note - 1992A	(38,213)	(34,811)	(28,192)	(22,434)
Interest Expense-SRF Note - 1993A	(31,005)	(28,082)	(20,604)	(13,330)
Interest Expense-SRF Note - 2005C	(271,365)	(256,985)	(257,805)	(250,580)
Interest Expense-SRF Note - 2006A	(156,835)	(132,878)	(118,377)	(113,430)
Interest Expense-MDFB Bond - 2007A	-	(90,933)	(118,988)	(109,036)
Interest Expense - MSD Note	-	(661,662)	(589,565)	(691,423)
Bond Expense-Revenue Bonds	(41,112)	(53,114)	(105,450)	(99,900)
TOTAL NON-OPERATING REVENUES (EXPENSES)	\$ 40,528	\$(1,007,545)	\$ (847,447)	\$(1,211,598)

SEWER FUND
SCHEDULE OF SOURCES (USES) OF WORKING CAPITAL

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
OTHER FINANCING SOURCES:				
Capital Contributions-Sewer Lines	144,683	-	-	-
TOTAL OTHER FINANCING SOURCES	144,683	-	-	-
RETIREMENT OF LONG-TERM DEBT:				
Principal-SRF Note - 1992A	77,917	82,917	87,917	92,917
Principal-SRF Note - 1993A	61,250	64,250	67,333	71,333
Principal-SRF Note - 2005C	205,833	210,833	216,667	225,833
Principal-SRF Note - 2006A	116,667	125,000	125,833	130,000
Principal-MDFB Bond - 2007A	-	-	76,169	85,000
MSD Treatment Facility Payment	-	1,100,499	510,935	409,076
Total Retirement of Long-Term Debt	461,667	1,583,499	1,084,854	1,014,159
ADDITIONS TO FIXED ASSETS:				
Land and Buildings	-	-	6,333	-
Office Equipment	-	-	3,800	-
Automotive Equipment	-	-	-	-
Machinery and Equipment	-	-	-	20,000
Construction in Progress	-	-	-	-
Total Additions to Fixed Assets	-	-	10,133	20,000

**SEWER FUND
STATEMENT OF CASH FLOWS**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
INCREASE(DECREASE) IN CASH/CASH EQUIVALENTS				
Cash flows from operating activities:				
Receipts from customers and users	\$ 2,949,791	\$ 2,962,108	\$ 3,379,426	\$ 3,177,293
Payments to suppliers	103,483	(2,018,458)	(1,159,824)	(1,195,620)
Payments to employees	(134,073)	(134,123)	(462,695)	(473,667)
Net Cash Provided By Operating Activities	<u>2,919,201</u>	<u>809,527</u>	<u>1,756,907</u>	<u>1,508,006</u>
Cash flows provided by noncapital financing activities:				
Due to/from other funds	<u>(207,495)</u>	<u>(626,586)</u>	<u>-</u>	<u>-</u>
Cash flows from capital/financing activities:				
Purchase of fixed assets	(6,148,018)	(2,461,795)	(10,133)	(20,000)
Principal payments on notes payable	(80,200)	(552,325)	-	-
Principal payments on bonds & other long-term debt	(461,667)	(483,000)	(1,084,854)	(1,014,159)
Proceeds from bonds	-	2,389,487	-	-
Proceeds from notes payable	3,970,449	1,879,005	-	-
Interest expense	(487,227)	(1,163,634)	(1,238,982)	(1,300,133)
Net Cash Provided by Capital/Financing Activities	<u>(3,206,663)</u>	<u>(392,262)</u>	<u>(2,333,968)</u>	<u>(2,334,292)</u>
Cash flows from investing activities;				
Investment income	567,521	530,522	380,000	77,000
Proceeds from sale of investments	9,920,344	7,808,635	-	-
Purchase of investments	(7,830,614)	(7,823,734)	-	-
Net Cash Used In Investing Activities	<u>2,657,251</u>	<u>515,423</u>	<u>380,000</u>	<u>77,000</u>
NET INCREASE IN CASH/CASH EQUIVALENTS	2,162,294	306,102	(197,061)	(749,286)
CASH AND CASH EQUIVALENTS, SEPTEMBER 1	1,723,271	3,885,565	4,191,667	3,994,605
CASH AND CASH EQUIVALENTS, AUGUST 31	<u>\$ 3,885,565</u>	<u>\$ 4,191,667</u>	<u>\$ 3,994,605</u>	<u>\$ 3,245,319</u>

**SEWER FUND
SEWER DEPARTMENT**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 392,503	\$ 445,942	\$ 462,695	\$ 473,667
Supplies	76,640	133,815	107,400	106,500
Contractual Services	580,932	1,014,202	1,052,424	1,089,120
Capital Outlay	-	-	10,133	20,000
Depreciation and Amortization	562,707	904,629	848,000	704,000
TOTAL DEPARTMENT BUDGET	\$ 1,612,782	\$ 2,498,588	\$ 2,480,652	\$ 2,393,287

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
@ Public Works Director	64	0.50	0.50	0.25	0.25
Superintendent	45	1.00	1.00	1.00	1.00
Inspector	38	-	-	1.00	1.00
PSW 3	34	1.00	1.00	-	-
Lift Station Operator	34	1.00	1.00	1.00	1.00
PSW2	31	-	1.00	1.00	1.00
PSW 1	27	2.00	3.00	3.00	3.00
		<u>5.50</u>	<u>7.50</u>	<u>7.25</u>	<u>7.25</u>

@-50/50 Split between General Fund and Sewer Fund

STORM WATER FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	ESTIMATED 2009	BUDGET 2010
OPERATING REVENUES:					
Charges For Services	\$ 513,150	\$ 557,094	\$ 557,500	\$ 577,605	\$ 557,500
Grants	-	-	114,154	14,154	100,000
TOTAL OPERATING REVENUES	513,150	557,094	671,654	591,759	657,500
OPERATING EXPENSES:					
Cost of Services	91,061	201,877	389,262	364,279	674,639
Administration	36,000	36,000	36,000	36,000	36,000
Depreciation and Amortization	-	16,424	25,000	18,000	20,000
TOTAL OPERATING EXPENSES	127,061	254,301	450,262	418,279	730,639
NET OPERATING INCOME (LOSS)	386,089	302,793	221,392	173,480	(73,139)
NONOPERATING REVENUES (EXPENSES):					
Interest Income	1,522	-	2,000	430	500
Interest Expense-Capital Lease	-	(1,826)	(2,259)	(2,259)	(1,124)
Prior Period Adjustment	-	(5,100)	-	-	-
TOTAL NONOPERATING REVENUES (EXPENSES):	1,522	(6,926)	(259)	(1,829)	(624)
NET INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	387,611	295,867	221,133	171,651	(73,763)
CAPITAL CONTRIBUTIONS	-	-	-	-	-
CHANGE IN NET ASSETS	387,611	295,867	221,133	171,651	(73,763)
BEGINNING NET ASSETS	23,368	410,979	706,845	706,845	878,497
ENDING NET ASSETS	\$ 410,979	\$ 706,845	\$ 927,979	\$ 878,497	\$ 804,733

**STORM WATER FUND
OPERATING REVENUES**

	<u>ACTUAL 2007</u>	<u>ACTUAL 2008</u>	<u>ESTIMATED 2009</u>	<u>BUDGET 2010</u>
CHARGES FOR SERVICES:				
Storm Water Fees	\$ 506,842	\$ 552,862	\$ 573,969	\$ 555,000
Penalties	6,308	4,232	3,300	2,500
Returned Check Fees	-	-	-	-
Miscellaneous	-	-	336	-
TOTAL CHARGES FOR SERVICES	<u><u>\$ 513,150</u></u>	<u><u>\$ 557,094</u></u>	<u><u>\$ 577,605</u></u>	<u><u>\$ 557,500</u></u>
GRANTS:				
DNR Grants-Woodridge Project	-	-	14,154	100,000
TOTAL GRANTS	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 14,154</u></u>	<u><u>\$ 100,000</u></u>

**STORM WATER FUND
SCHEDULE OF OPERATING EXPENSES**

EXPENDITURES	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services	\$ 156,907	\$ 136,716	\$ 256,312	\$ 323,439
Supplies	59,000	53,862	63,100	72,500
Contractual Services	133,560	47,299	80,867	314,700
Depreciation and Amortization	30,000	16,424	18,000	20,000
TOTAL OPERATING EXPENSES	\$ 379,467	\$ 254,301	\$ 418,279	\$ 730,639
Capital Outlay	292,736	-	108,000	303,500
TOTAL DEPARTMENT BUDGET	\$ 672,203	\$ 254,301	\$ 526,279	\$ 1,034,139

STORM WATER FUND
SCHEDULE OF NONOPERATING REVENUES (EXPENSES)

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
NONOPERATING REVENUES (EXPENSES):				
Interest Income	1,522	2,500	430	500
Miscellaneous Income	-	-	-	-
Interest Expense-Capital Lease	-	(1,826)	(2,259)	(1,124)
TOTAL NON-OPERATING REVENUES (EXPENSES)	\$ 1,522	\$ 674	\$ (1,829)	\$ (624)

STORM WATER FUND
SCHEDULE OF SOURCES (USES) OF WORKING CAPITAL

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
OTHER FINANCING SOURCES:				
53Bank - Capital Lease	-	97,736	-	-
TOTAL OTHER FINANCING SOURCES	-	97,736	-	-
RETIREMENT OF LONG-TERM DEBT:				
Principal - 53Bank Capital Lease	-	(18,217)	(32,171)	(33,173)
Total Retirement of Long-Term Debt	-	(18,217)	(32,171)	(33,173)
ADDITIONS TO FIXED ASSETS:				
Storm Water Projects	-	-	50,000	250,000
Land and Buildings	15,500	-	-	5,000
Office Equipment	-	-	4,000	-
Automotive Equipment	-	42,970	-	39,000
Machinery and Equipment	-	54,766	54,000	9,500
Construction in Progress	-	-	-	-
Total Additions to Fixed Assets	\$ 15,500	\$ 97,736	\$ 108,000	\$ 303,500

**STORM WATER FUND
STATEMENT OF CASH FLOWS**

	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
INCREASE(DECREASE) IN CASH/CASH EQUIVALENTS				
Cash flows from operating activities:				
Receipts from customers and users	\$ 666,184	\$ 557,484	\$ 577,269	\$ 502,000
Grant receipts	-	-	14,154	100,000
Payments to suppliers	(90,375)	(201,607)	(143,967)	(387,200)
Payments to employees	(29,098)	(31,659)	(256,312)	(323,439)
Net Cash Provided By Operating Activities	<u>546,711</u>	<u>324,218</u>	<u>191,144</u>	<u>(108,639)</u>
Cash flows provided by noncapital financing activities:				
Due to/from other funds	(8,502)	4,824		
Cash flows from capital/financing activities:				
Purchase of fixed assets	(15,500)	(5,190)	(108,000)	(303,500)
Principal payments on capital lease	-	(18,143)	(32,171)	(33,173)
Principal payments on bonds	-	-	-	-
Proceeds from bonds	-	-	-	-
Proceeds from capital lease financing	-	-	-	-
Interest expense	-	(1,826)	(2,259)	(1,124)
Net Cash Provided by Capital/Financing Activities	<u>(15,500)</u>	<u>(25,159)</u>	<u>(142,430)</u>	<u>(337,797)</u>
Cash flows from investing activities;				
Investment income	1,522	-	430	500
Proceeds from sale of investments	-	-	-	-
Purchase of investments	-	-	-	-
Net Cash Used In Investing Activities	<u>1,522</u>	<u>-</u>	<u>430</u>	<u>500</u>
NET INCREASE IN CASH/CASH EQUIVALENTS	524,231	303,883	49,144	(445,937)
CASH AND CASH EQUIVALENTS, SEPTEMBER 1	32,456	556,687	1,205,885	1,255,030
CASH AND CASH EQUIVALENTS, AUGUST 31	<u>\$ 556,687</u>	<u>\$ 860,569</u>	<u>\$ 1,255,030</u>	<u>\$ 809,093</u>

**STORM WATER FUND
STORM WATER DEPARTMENT**

EXPENDITURES		ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
Personnel Services		\$ 57,963	\$ 136,716	\$ 256,312	\$ 323,439
Supplies		27,802	53,862	63,100	72,500
Contractual Services		41,295	47,299	80,867	314,700
Depreciation and Amortization		-	16,424	18,000	20,000
TOTAL OPERATING EXPENSES		\$ 127,061	\$ 254,301	\$ 418,279	\$ 730,639
Capital Outlay		-	-	108,000	303,500
TOTAL DEPARTMENT BUDGET		\$ 127,061	\$ 254,301	\$ 526,279	\$ 1,034,139

STAFFING	GRADE	ACTUAL 2007	ACTUAL 2008	ESTIMATED 2009	BUDGET 2010
PW Director	64	-	-	0.25	0.250
Superintendent	45	0.42	1.00	1.00	1.000
Engineer	54				0.413
PSW 2	31	0.33	1.00	1.00	1.000
PSW 1	27	-	1.00	2.00	2.000
		0.75	3.00	4.25	4.663